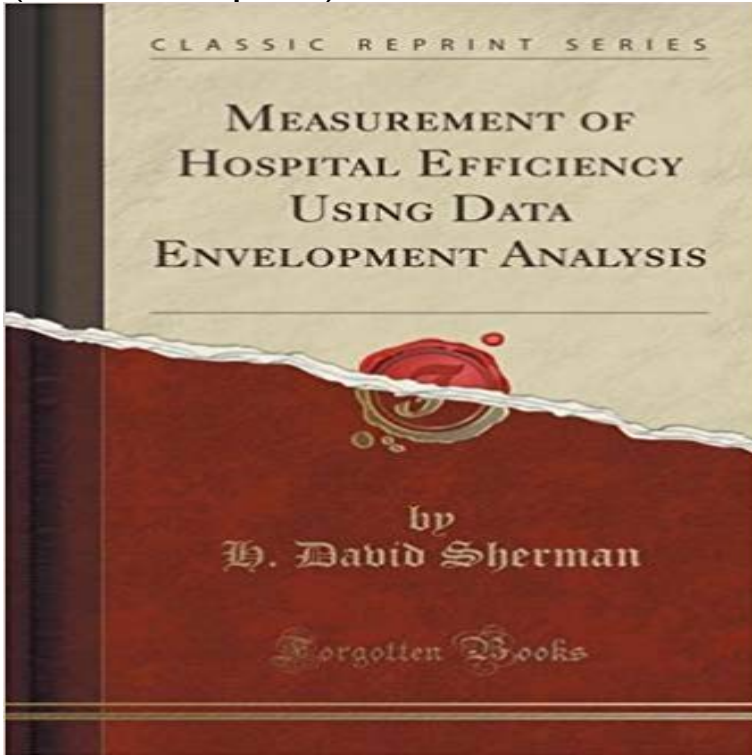


Measurement of Hospital Efficiency Using Data Envelopment Analysis (Classic Reprint)



Excerpt from Measurement of Hospital Efficiency Using Data Envelopment Analysis This paper reports the results of a field study designed to evaluate the capabilities of DEA in locating relatively inefficient hospitals among a set of teaching hospitals. Earlier research has reported on the development of Data Envelopment Analysis (DEA), a mathematical programming based technique developed by A. Charnes, W. W. Cooper and E. Rhodes [6] [7] [8]. DEA is designed to locate and measure the technical efficiency of Decision Making Units (DMU) that use multiple inputs to produce multiple outputs on an ex post basis. A key characteristic of DEA is its ability to locate inefficient DMUs based on observed behavior without specific information about the production function, i. e., the input-output relationships that characterize the technology of a set of Decision Making Units within an industry. All that is required to apply DEA is an understanding of and an ability to measure the relevant outputs and inputs. These characteristics are particularly suitable for application to health care organization because 1) considerable benefits may arise from any technique which will improve efficiency in this sector due to its size and widespread concern about health care costs; 2) the production function of these organizations is not well understood and is not currently specifiable in any detail (see for example [9] and [6]) and 3) these organizations are characterized by multiple outputs and inputs, e. g., a hospital uses labor, capital and supplies to produce many types of patient care and to provide other outputs such as research, community education, and nurse and intern training. Other studies of DEA have found the methodology to be reliable in locating Inefficiencies when applied to artificial data where the efficient and inefficient units are known with certainty. About the Publisher Forgotten

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